

Dear members of the Bashaw Golf and Country Club,

We hope you had a wonderful summer! Despite a few excessively hot mid-summer days, the weather was ideal for the majority of the season, and we could not have hoped for better fall weather to sneak in those last few rounds.

I wanted to begin by thanking every member for a very rewarding season. Thank you for putting the interests of the facility and each other first. In spite of the adversity that this year presented, collectively we responded with an incredible amount of tenacity, dedication, and resolve. However, it did take its toll. So again, thank you for traversing the seemingly firm and relentless changes to the public health measures, and rising to the challenge of making another season prosperous under the continuation of a pandemic. “Long hours, late nights, while under a lot of uncertainty” applies to all of you too. We are better together, and we are stronger because of each other. I sincerely appreciate the opportunity to have experienced the truth of those words. This has been a defining moment for our society – and a defining moment for the Bashaw Golf and Country Club

As I take a step back and reflect, the Board of Directors, the management and I are proud to see the progress made throughout the 2021 season. We had a great year both establishing new interests and cementing old ones. Although we can be proud of the successes we have seen, we know the work is still just beginning. Although we cannot predict how the next six months will unfold, now is the time to start focusing on the future, albeit with cautious optimism.

Currently our accountant is in the process of finalizing our year-end financials. We have been fortunate enough to be able to take advantage of some government relief programs, which will help better position the organization's financial future. However, I can report that although we did miss some important money making-events, the guaranteed income from the utilization of our day-sites as temporary permanent, as well as the revenue generated from reduced league and social events, and green fee players has kept our balance sheet in a moderate position for the 2022 season.

#### Key Takeaways

- The campground was winterized on October 18, and the power consumption for each campsite has been recorded. You may receive an additional invoice for above-average power consumption with your 2022 seasonal invoices. As was ratified in the April 2021 AGM the membership voted on selecting Option #1 as our fee schedule.
- In an attempt to streamline that chaos at the beginning of each season, we are going to require that all fees for membership, seasonal camping, etcetera, need to *be paid in full by March 15, 2022*. We are hoping that this solution will facilitate a more functional and timely process for folks on the move list, and new members transitioning into the campground.
- The 2022 preliminary budgeting has been completed. Although we anticipate deficiencies caused by the rising inflation for things like chemicals, materials, equipment, and labor. You will see no increases to the golfing/camping fee Schedule from 2021 on our website.
- We initiated the first ever member survey and received over 50% engagement from members to get better insight into how we can further improve the Bashaw Golf and Country Club. This information will better equip the board and management to chart a path forward, to take steps with the resources available to invest in solutions and create lasting improvements in our community moving forward. We look forward to sharing a high-level summary of the results with the membership group at the 2022 AGM.
- In light of the fluidity of the ongoing health crisis, temporary seasonal sites will remain in some capacity for at least one more season. This matter will be revisited by the 2023 Board of Directors

giving consideration to the needs of the organization and based on the public health measure recommendations surrounding the global pandemic at the time.

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We have a 100+ year legacy as a community built of commitment, passion and energy and it is for that reason we will continue to work hard to make you proud to be a member. I cannot thank each and every member enough for your patience and support through this journey, but as I look back today and prepare to hand things over to my successor, I can say with the utmost confidence that our collective desire for leisure and recreation has guided us through this past year. We eagerly welcome 2022 and look forward to celebrating the 110th anniversary with all of you on the course and in the campground.

Wishing you and your families a safe and happy holiday season.

Kind Regards,

Devin Ulmer  
President